



Executive Committee

John H. Duncan, Chairman
Robert A. Belfer
Joe H. Foy
Kenneth L. Lay
Charles A. LeMaistre
Jeffrey K. Skilling
Herbert S. Winokur, Jr.

Audit Committee

Robert K. Jaedicke, Chairman
Ronnie C. Chan
Joe H. Foy
Wendy L. Gramm
John Mendelsohn
Paulo V. Ferraz Pereira
John Wakeham

Finance Committee

Herbert S. Winokur Jr., Chairman
Robert A. Belfer
Norman P. Blake, Jr.
Ronnie C. Chan
Jerome J. Meyer
Paulo V. Ferraz Pereira
Frank Savage
John A. Urquhart

Compensation Committee

Charles A. LeMaistre, Chairman
Norman P. Blake, Jr.
John H. Duncan
Robert K. Jaedicke
Frank Savage

Nominating Committee

John Wakeham, Chairman
Wendy L. Gramm
John Mendelsohn
Jerome J. Meyer

SCHEDULE OF EVENTS



BOARD AND COMMITTEE MEETINGS HOUSTON, TEXAS

MAY 1-2, 2000

BOARD OF DIRECTORS

Kenneth L. Lay, Chairman

Robert A. Belfer
Norman P. Blake, Jr.
Ronnie C. Chan
John H. Duncan
Joe H. Foy
Wendy L. Gramm
Ken L. Harrison
Robert K. Jaedicke
Charles A. LeMaistre

Rebecca Mark-Jusbasche
John Mendelsohn
Jerome J. Meyer
Paulo V. Ferraz Pereira
Frank Savage
Jeffrey K. Skilling
John A. Urquhart
John Wakeham
Herbert S. Winokur, Jr.

EC004402216

SCHEDULE OF EVENTS

Monday, May 1

- 2:00 p.m. Audit and Compliance Committee Meeting*
50th Floor Boardroom
- 3:00 p.m. Compensation and Management Development Committee Meeting*
50M Dining
- 4:00 p.m. Finance Committee Meeting*
50th Floor Boardroom
- 4:45 p.m. Depart Four Seasons for Retirement Party for Joe Foy hosted by Linda and Ken Lay**
- 6:00 p.m. Brennan's Restaurant
3300 Smith Street
Houston, Texas

Van will bring Committee Members from the Four Seasons to the Enron Building 15 minutes prior to the start of the Committee meetings and will return Directors to the hotel upon conclusion of respective meetings.

Van will bring Directors and spouses from the Four Seasons to Brennan's for the Retirement Party and return to the hotel following the party.

Tuesday, May 2

- 8:00 a.m. Board of Directors Meeting***
50th Floor Boardroom
- 9:45 a.m. Break and walk over to Annual Meeting of Shareholders at the Doubletree Hotel
- 10:00 a.m. Annual Meeting of Shareholders
- 11:15 a.m. Resume Board meeting
- 2:30 p.m. Estimated time of adjournment

***Vans will depart the Four Seasons beginning at 7:30 a.m. to bring Directors to the Enron Building

Location

Enron Building
1400 Smith Street
Houston, Texas

Hotel Accommodations

1300 Lamar Street
Houston, Texas
Telephone (713) 650-1300
Facsimile (713) 652-6220

EC004402217